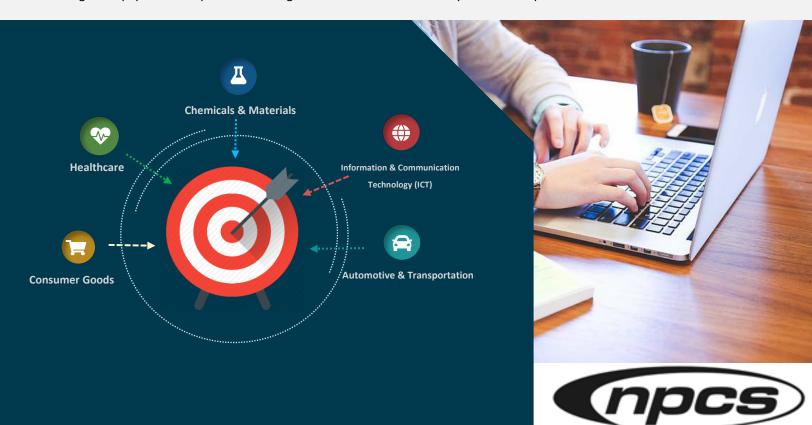


## **ABOUT NPCS**



NIIR PROJECT CONSULTANCY SERVICES (NPCS), an ISO 9001:2015 company is one of the leading reliable names in industrial world for providing one of the most comprehensive suites of technical consulting services. We at NPCS are dedicated with passion and enthusiasm for helping young entrepreneurs is a real encouragement to proceed with a business start-up right from providing basic information to technology evaluation, sourcing and assimilation of detailed project reports, market survey studies and research through our advanced Industrial, Business and Commercial Databases.

NPCS is a well known technical consultancy providing focused services and we have been following stringent system and procedure to ensure only top quality strictly in conformity with delivering the needs of our clients in this rapidly growing & changing market. We have a full fledge of highly qualified Technical Consultants, Engineers, Economist and Technologists specialized in various disciplines and we take great pride in working as a team, and share the common goal of exceeding excellence. Our team is behind the success of many clients in their investment. Over the years, NPCS has become a well known name in the industrial world for delivering a wealth of technical services and solutions to clients, both large and small. We provide the services through comprehensive knowledge of equipment and practices through our excellent team at a very economical price.



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## Chapter 1. Research Strategic Development

- 1.1. Market modelling starts with identifying a target market where historical data exists. A Market can include prediction problems, economic factors, analysing of customer behaviour and identifying new patterns from past events, which helps our client to a have deep dive into the market.
- 1.2. Product analysis involves steps such as examining product features, costs, availability, quality and other aspects. Product analysis is conducted to understand potential buyers and measure competition in the market.
- 1.3. Market Trend and Economic Factors Analysis helps in assessing potential changes to an economy's inflation rate, taxes, interest rates, exchange rates, trading regulations, and excise duties that can or have major effect on the target market.
- 1.4. Market Segmental Analysis defines in-depth scenario of the target market by the process of grouping consumers into naturally existing created segments of consumers who share similar product preferences or characteristics.
- 1.5. Geographical mapping approach helps our clients to understand national or international markets because different consumers in different regions have different needs, wants, and cultural characteristics that can be specifically targeted.
- 1.6. Country Wise Segregation Country wise segregation is one of the effective approaches for small businesses with limited budgets and time constraints. They can focus on their defined area and not expand needless marketing expenses on approaches well suited for their target geographic segment.

#### 1.1 Product Overview

Electric bicycles (or e-bikes) contain integrated electric motors that can be used for propulsion. E-bikes use rechargeable batteries that can travel up to 25 to 32 km/h, depending on the country's government regulation. Electric bikes are now being considered as viable transportation option due to its power capacity, long distance



range, and moderate speed. Electric bikes pedal and handle just like a regular bicycle. By and large, an electric bike will use the same parts too. The electric component is meant to augment human power, not completely replace it. It makes obstacles like hills and headwind more manageable and allows one to travel further without getting as tired.

## 1.2 Research Scope

Туре	<ul><li>Pedal Assist or Pedelecs</li><li>Pedal Assist with Power on Demand</li><li>Power on Demand</li></ul>
Motor Type	<ul><li>Hub Drive</li><li>Mid Drive</li><li>Others</li></ul>
Sales Channel	Online Offline
Region/Country	<ul><li>Europe</li><li>US</li></ul>



## Chapter 2. Research Methodology

#### 2.1 Secondary Research

- During this study, the information was collected through secondary media, i.e., the official Websites of the
  respective regulatory authorities, research article and the knowledge gained by interaction with various
  industrial and Govt. professionals in the field of Electric Bicycle. Along with financial reports of companies
  involved in the market databases such as the National Bicycle Dealers Association, Light Electric Vehicle
  Association, European cycling associations, news blogs, White papers, Company websites and their product
  catalog.
- The research starts with in-depth secondary by locating sources as a Historical and statistical documents, white paper, Technical and trade journals, paid database (Hoovers, Factiva, Morning star etc.), Business documents, company annual report, associations etc. to analyse the segmentation to determine the sales trend in specific time period. This helps in creating a base line that is further used for analysis. Secondary research collection is carried out in a bid to implement the information gathered through a list of sources such as news, blogs, research papers, annual report, paid databases, industry association, industry presentation, investor presentations, press releases and in-house data repository.
- Secondary data analysis helps in finding broad product Type and availability of data. Each of the source was
  thoroughly inspected, scrutinized and assessed to extract relevant information. These secondary studies
  are directly correlated with primary data to avoid challenges associated with secondary research i.e.
  variations in data on the web.

#### 2.2 Primary Research

- NPCS prepared primary data collection strategy for the participants such as industry expert, c-level
  executives etc. to obtain accurate data sets for the market and validate the responses given by the
  respondents. NPCS formulates the list of respondents in the target market such as traders, government
  organizations, and regulatory agencies. The study begins with conducting a thorough primary research
  process for gathering the relevant industry related information that aids in the process of building a base
  for data triangulation and validation.
- Extensive data mining utilizing a gamut of mediums such as questionnaires, telephonic and F2F interviews
  prescriptive interviews and experiments. A structured questionnaire is used for survey to identify pattern
  and data collection. The main methods of reaching the respondents is personal contact, group of focus
  interview, mail-based questionnaires, and telephonic interview. The questionnaires are forwarded to C
  Level Executives, Middle Level Executives, product experts, and customers, out of which filled
  questionnaires are collected and matched to the hypothesis created by NPCS.



#### 2.3 Data Triangulation

• The data collected through primary and secondary research goes through cleansing and data clustering to identify the accurate data sets or equal to real scenario in the market and helps in determining right strategy to adapt in current or future.

#### 2.4 Historical & Forecast Data

The already present historical data provides us advantage to track isolated metric in the market, which is a building block used for forecasting for future estimates.

#### ANALYSIS PERIOD OF THE STUDY

Туре	Period
Historical Year	2016 - 2019
Forecast Year	2020 – 2027

#### 2.5 Identification of Segment

Our R&D and Technical Team goes through each requirement and scope thoroughly to provide
maximum detailed analysis. Two major process are followed during the finalization of the scope,
firstly, all major competitors are benchmarked against the product portfolio to understand
different products that are being floated in the market and secondly, the team also studies the
demand side of the product, also the other requirements that fall alongside of the products.

#### 2.6 Market Size Calculation

- The market size calculation is majorly based on the historical data with keeping in mind the parameters of current scenario and the correlation between the two, so that we better understand the direction the market is going to take.
- The market size is calculated in U.S. dollars.
- The data collected procured through secondary and primary sources for a particular year that
  were in currencies other than U.S. dollar, were converted to U.S. dollars by using average annual
  currency conversion rates.

#### 2.7 Research Objective

Our research team specifically target the market keeping in mind the requirements. Our strategy
to optimize the data insights are primarily focused on competitor product and service offering.



Each competitor is scrutinized according the targeted region to understand the sales trend of each category in the market, simultaneously each region goes through series of systematic approach of understanding the driver, challenges and opportunity and related data sets such as growing income, population growth, technology landscape and other macro & micro economic factor that may drive or hamper the market. Each region goes through detailed analysis of segmentation and growth perspective that helps to find out which segment is leading, and which one will be having fastest growth rate this may help companies switch business strategy towards focusing on latest product and demand.

- Save and reduce time carrying out entry-level research by identifying the growth, size, leading players and segments in the market.
- Highlights key business priorities in order to assist companies to realign their business strategies.
- The key findings and recommendations highlight crucial progressive industry trends in the market, thereby allowing companies to develop effective long-term strategies.
- Develop/modify business expansion plans by using substantial growth offering developed and emerging markets.
- Scrutinize in-depth country market trends and outlook coupled with the factors driving the market, as well as those hindering it.
- Enhance the decision-making process by understanding the strategies that underpin commercial interest with respect to products, segmentation and industry verticals.



## Chapter 3. **Executive Summary**

#### 3.1 Key Findings

- The Europe and US Electric Bicycle market reached USD XX million in 2019 and is likely to reach USD XX million by the end of 2027 by registering a CAGR of XX%. The growth is primarily attributed to strict government regulations coupled with the emergence of eco-friendly vehicles and the increasing fuel price. Additionally, the depletion of fossil fuel levels at an alarming rate has been creating concerns for sustainability for future generations. This factor is posing a huge challenge for governments and society.
- Based on Type, the Electric Bicycle market segmented into Pedal Assist or Pedelecs, Pedal Assist with Power on Demand and Power on Demand. The pedal assist or pedelec segment is projected to have a significant growth rate during the forecasted period of 2020-2027. This is attributed to the pedal assist mode is more comfortable and more widely adopted than throttle when one is used to riding the bicycle. In pedal assist mode, the rider can mainly focus on pedalling and doesn't have to control the throttle. Pedal assist bicycles have different levels of assistance such as low, medium, and high.
- Based on the Sales Channel, the Electric Bicycle market is classified into online and offline.
  The offline segment will dominate the largest share in the Europe and US market. This is
  attributed to the surge in demand for electric bicycles due to emergence of eco-friendly
  vehicles and the increasing fuel prices along with presence of large of bicycle stores in USA
  and Europe.



## Chapter 4. Market Insights

## 4.1 Supply Chain Analysis

Raw Material/Supplier	Manufacturing Companies	Distributors/ Suppliers of Finished Products	End-User
XXXX	XXXX	XXXX	XXXX
XXXX	XXXX	XXXX	XXXX
XXXX	XXXX	XXXX	XXXX
XXXX	XXXX	XXXX	XXXX
XXXX	XXXX	XXXX	XXXX
XXXX	XXXX	XXXX	XXXX
XXXX	XXXX	XXXX	XXXX
XXXX	xxxx	XXXX	XXXX

## 4.2 Economic Factor Analysis



**Growth Driver** 



**Market Challenges** 

Stringent emission norms by the government

Rising Traffic Congestion

XXXXXXXXXXXXXXX

**Technological Challenges** 



**Trends** 

Rise in the Demand of Green Transportation



**Opportunity** 

Rising Demand for Bike Sharing



## 4.2.2 Europe and US Electric Bicycle Market: Growth Drivers

#### 4.2.2.1 Stringent emission norms by the government

- The rising demand for low-cost carriers is projected to drive the market during the forecasted period of 2020-2027 at a significant rate.
- Over the last decade, emissions of carbon dioxide, methane, and other greenhouse gases have gradually increased.
- In 2018 that global emissions of fossil fuel CO2 from electricity generation and industry grew by 2%. The most substantial greenhouse gas emissions from human activity come from fossil fuel combustion for power, heat, and transport.
- Stringent regulations have been imposed by the governments of different countries on automakers to develop zero-emission vehicles, which are estimated to boost the market over the forecasted period.
- In addition, to build environment friendly vehicles, key OEMs have invested heavily in R&D. Various subsidies, such as tax-free sales of hybrid bicycles, have been proposed by governments in industrialized economies.



■ Greenhouse Gas Emission (1990) ■ Greenhouse Gas Emission (2018) 62% 53% FUEL TRANSPORT INDUSTRIAL AGRICULTURE WASTE COMBUSTION PROCESSES AND MANAGEMENT AND FUGITIVE PRODUCT USE EMISSIONS FROM **FUELS** 

Figure 1: Europe Greenhouse Emission by Sector (%), 1990 & 2018

Source: European Environmental Agency

## 4.2.3 Europe and US Electric Bicycle Market: Opportunities

#### 4.2.3.1 Rising demand for bike sharing

- The rising demand for bike-sharing is estimated to create numerous opportunities in the market's growth during the forecasted period of 2020-2027.
- Bike-sharing is a thrilling modern public and private transit model that has evolved exponentially in recent years.
- It provides a safe, sustainable, and alternative choice of transportation, particularly for short trips.

  The e-bike is a modern development in cycling, and this development is now transforming the business of bike-sharing.
- It has several advantages over conventional bicycles, which are estimated to drive the market.



## 4.3 Technological Innovation

- In September 2020, Yamaha Motor Co., Ltd. has announced that the Wolverine RMAX-1000 will
  be released in the North American markets in September. The machine features both two and
  four-up models fitted with a 1000cc engine-the first in its main ROV product line in the RV1 market
  segment in the group's recreational category. Processing will carry out in the U.S. Yamaha Motor
  Manufacturing Corporation of America (YMMC) Group Business.

#### 4.4 Competitor & Product Analysis

Туре	Pedal Assist or Pedelec	Pedal Assist with Power on Demand	Power on Demand
Accell Group N.V.	xxxx	xxxx	xxxx
Derby Cycle AG	xxxx	xxxx	xxxx
хххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx

#### 4.5 Regulatory Framework

#### 



Accell Group N.V. Derby Cycle AG ■ Riese & Müller GmbH ■ Giant Manufacturing Co. Ltd. ■ Royal Dutch Gazelle ■ Moustache Bikes ■ Trek Bicycle Corporation

myStromer AG ■ Other Prominent Players

■ Fritzmeier Systems GmbH & Company KG

## **Company Market Share Analysis, 2019**

Figure 2: Company Market Share, 2019



Figure 3: Company Market Share, 2027



- Accell Group N.V.
- Derby Cycle AG
- Riese & Müller GmbH
- Giant Manufacturing Co. Ltd.
- Royal Dutch Gazelle
- Moustache Bikes
- Trek Bicycle Corporation
- Fritzmeier Systems GmbH & Company KG
- myStromer AG
- Other Prominent Players



The top players operating in the Europe and US Electric Bicycle market are Accell Group N.V., Derby Cycle AG, Riese & Müller GmbH, Giant Manufacturing Co. Ltd., Royal Dutch Gazelle, Moustache Bikes, Trek Bicycle Corporation, Fritzmeier Systems GmbH & Company KG, myStromer AG, and Other Prominent Players. These companies have captured the significant share in the market.



#### 4.7 Porter's Five Forces



4.8 Business Model

Business Model	Subscription Based	Financing Based	Leasing Based
SoundCloud	xxxx	xxxx	xxxx
Electric Bike Company	xxxx	xxxx	xxxx
хххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx
ххх	xxxx	xxxx	xxxx

#### 4.9 New Investment Analysis

In January 2020, Accell Group and REIN4CED have confirmed their alliance with Accell for the
digital manufacturing of high-end carbon fiber bicycle frames. REIN4CED in Belgium set up a
brand-new integrated production plant. Accell gains from significant logistic and productivity
advantages and improved supply chain stability and quality with the manufacturing shift from Asia
to Belgium.



#### 4.10 PESTEL ANALYSIS













## 4.11 Impact of Covid-19 Europe and US Electric Bicycle Market

The abrupt epidemic and expanded COVID-19 disease outbreak worldwide has led to all
economic activities being locked down and shut down. COVID-19 is estimated to change the



way several organizations source the electric bikes over the forecasted period. In Europe and America, assembly plants depend on auto parts from China, which is likely to pose a challenge for smaller firms.

- It is likely that delayed production of essential components such as lithium-ion batteries, combined with a just-in-time production strategy, would affect the OEM's viability. Therefore, suppliers need to consider modifications in the electric vehicle's configuration and facilities and reduce over-reliance on one country.
- Furthermore, the development of versatility in the current supply chain would allow OEMs to switch their manufacturing plants to another plant quickly.
- Thus, Covid-19 estimated to have the significant impact on the market.

#### 4.12 Economic Impact Study on Europe and US Electric Bicycle Market

- E-bike is a bike with an external electric motor aligned to the bicycle pedals, generally known as an electric bicycle, which provides the differential force required by the bicycle's forward motion.
- With the long-distance range and reasonable speed, electric bikes are now considered a viable transport alternative due to their power capability.
- Numerous health-conscious people are adopting paddles to their vehicles to maintain their health, which is estimated to propel the demand for the electric vehicles market, which is further projected to accelerate the economy at a significant rate.



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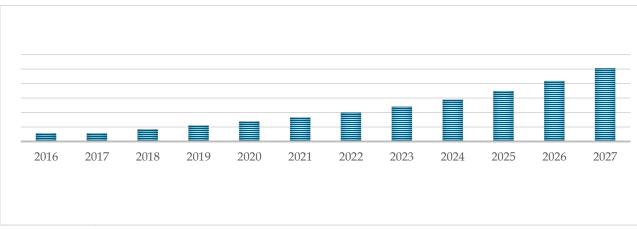


## Chapter 5. Europe Electric Bicycle Market: Overview

## 5.1 Europe Electric Bicycle Market Size (USD Million) & Forecast (2016-2027)

Figure 4: Europe Electric Bicycle Market, By Value (USD Million) (2016-2027)

CAGR 2020-2027 By Value: XX%



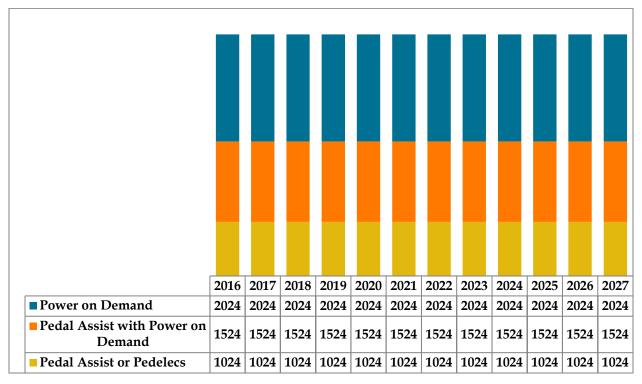
- The Europe Electric Bicycle market is anticipated to grow with a CAGR of XX%, in value terms, over the forecast period 2020-2027, and projected to reach USD XX Million by 2027 from an estimated USD 4,698.30 Million in 2019. It is attributed to the mounting cost of fuels across the region, which is estimated to propel the market. A 10% rise in oil prices leads to a 3% rise in fuel prices in Europe and a 7% change in the U.S.
- In the U.K., the average cost of a liter of petrol in 2020 is USD 1.62, while the figure was closer to USD 1.16 per liter a decade earlier.



## 5.2 Europe Electric Bicycle Market Share & Forecast, 2016-2027

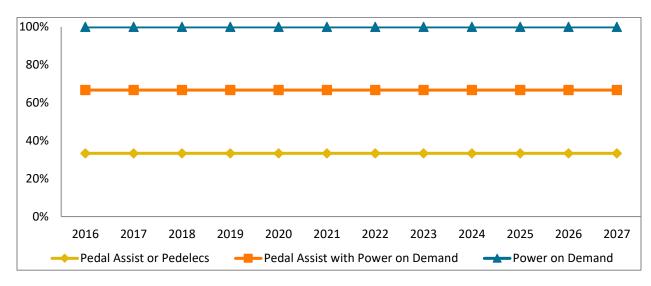
# 5.2.1 Europe Electric Bicycle Market Size (USD Million) & Share (%), By Type (2016-2027)

Figure 5: Europe Electric Bicycle Market Size, By Type, By Value (USD Million) (2016-2027)



**Source**: NPCS Analysis

Figure 6: Europe Electric Bicycle Market Share, By Type, By Value (2016-2027)

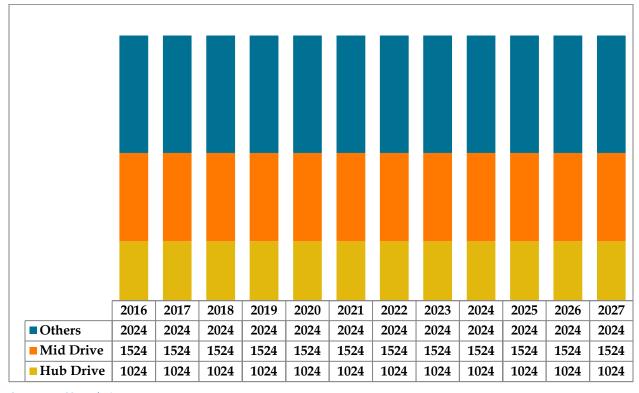




• Based on Type, the market is bifurcated into Pedal Assist or Pedelecs, Pedal Assist with Power on Demand, and Power on Demand. The Pedal Assist or Pedelecs segment is projected to hold the largest share during the forecasted period of 2020-2027 across Europe. This is attributed to the Pedal Assist or Pedelecs e-bikes benefits, including Mobility, Greater range, etc. Since the cyclist is less tired and average speeds are higher, higher distances are possible. Pedelec consumers drive more often and longer distances with the same commitment.

# 5.2.2 Europe Electric Bicycle Market Size (USD Million) & Share (%), By Motor Type (2016-2027)

Figure 7: Europe Electric Bicycle Market Size, By Motor Type, By Value (USD Million) (2016-2027)





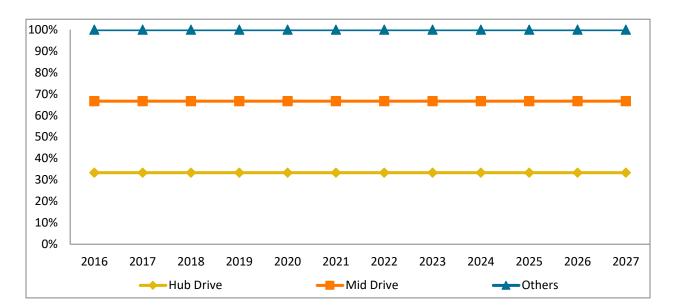


Figure 8: Europe Electric Bicycle Market Share, By Motor Type, By Value (2016-2027)

- Based on Motor Type, the market is bifurcated into Hub Drive, Mid Motor, and Others. The Hub
  Drive segment is projected to dominate the market over the forecasted period of 2020-2027
  across Europe. This is attributed to the numerous advantages of it as compared to other motor
  type segments.
- Compared with mid-drive motors, hub engines help minimize other bike maintenance activities.
   Hub motors do not add any additional stress to the chain or shifters because they do not attach to the main pedal drive mechanism and do not allow any of those components to wear out more quickly.



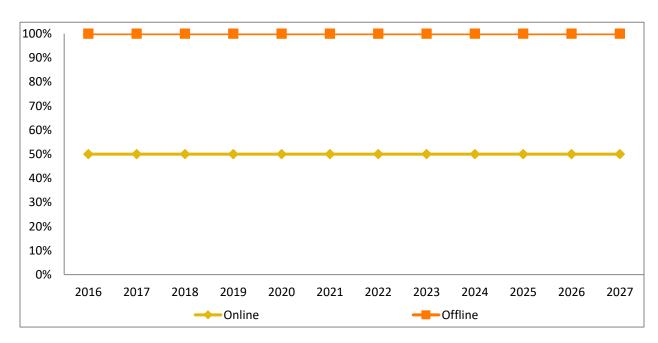
# 5.2.3 Europe Electric Bicycle Market Size (USD Million) & Share (%), By Sales Channel (2016-2027)

Figure 9: Europe Electric Bicycle Market Size, Sales Channel, By Value (USD Million) (2016-2027)



**Source**: NPCS Analysis

Figure 10: Europe Electric Bicycle Market Share, By Sales Channel, By Value (2016-2027)

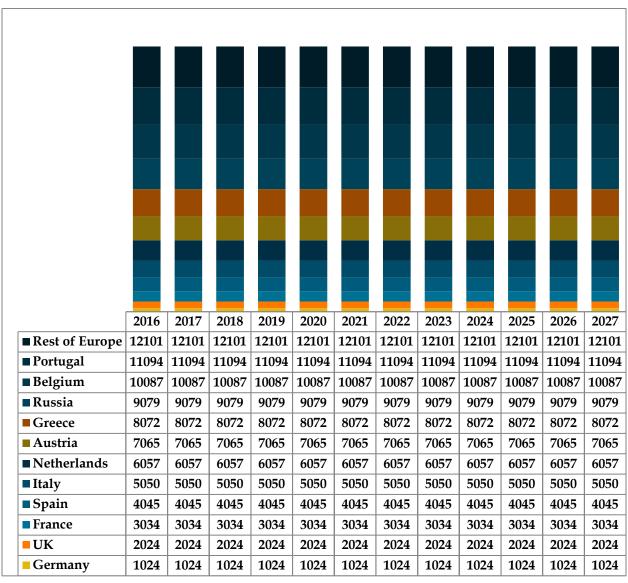




Based on Sales Channel, the market is bifurcated into Online and Offline. The Offline sales channel
segment is projected to hold the largest share during the forecasted period of 2020-2027 across
Europe. This is due to the new retail method and demand differentials in supermarket stores and
other wholesale industries, which are projected to drive the market.

## 5.2.4 Europe Electric Bicycle Market Size (USD Million) & Share (%), By Country (2016-2027)

Figure 11: Europe Electric Bicycle Market Size, By Country, By Value (USD Million) (2016-2027)





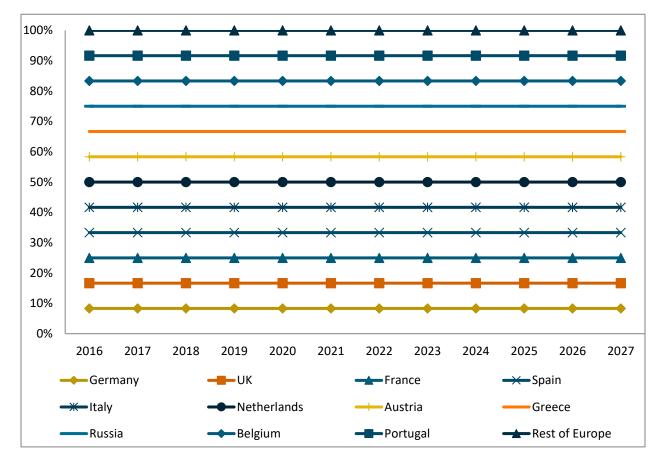


Figure 12: Europe Electric Bicycle Market Share, By Country, By Value (2016-2027)

- Based on the Country, the Europe Electric Bicycle Market segmented into Germany, UK, France, Spain, Italy, Netherlands, Austria, Greece, Russia, Belgium, Portugal, and Rest of Europe. Germany is segment is projected to have the fastest growth rate during the forecasted period of 2020-2027 due to surge in technology advancement coupled with leading players presence across the country.
- However, France is predicted to have the fastest growth rate over the forecasted period of 2020-2027.



## Chapter 11. **Company Profiles**

#### 11.7.1 Accell Group N.V.

Table 1 Accell Group N.V. - Overview

Accell Group N.V. – Overview			
Corporate Address:	PO Box 435 8440 AK Industrieweg 4 Heerenveen, 8444 Netherlands	Establishment:	1998
Employee Strength:	3,410 approx.	Contact Number:	31-51-363-8703
Traded:	ACCEL (AMS)	Website:	https://www.accell-group.com/

Source: Company Website & Secondary Research

#### 11.7.1.1 Company Description

Accell Group N.V. is a Netherlands based bicycle Company which was founded in 1998. The company designs and manufactures racing, children's, hybrid, mountain, electric, and luxury bicycles. The Company is the European market leader in e-bikes and the second largest in bicycle parts and accessories. The Company manufactures its bikes under the brands Haibike, Winora, Ghost, Batavus, Koga, Lapierre, Raleigh, Sparta, Babboe and Carqon and XLC brands for bicycle parts and accessories. The company is operating through two segments: bicycles and bicycle parts and accessories. The bicycles segment provides all types of bicycles, including the electric bicycle, e-bike, and e-mountain bike. The company offers E-Bikes for all ages and various purposes, from touring to the daily commute to work through multiple brands Batavus, Koga, Sparta, etc. These e-bikes are available on bases of technology such as smart e-bikes, speed pedelecs, special E-bikes, regular E-bikes. The brands such as Lapierre, Koga, and Haibike provide high-end sports e-bikes. Through the bicycle parts and accessories segment, they provide 85,000 different items in the long tail. The company operates across 18 countries.

#### 11.7.1.2 Financial Analysis

	2017	2018	2019
Net Sales	1,261	1,219	1,311
EBIT	44.8	60.67	70.82
Profit	12.3	23.9	3.2

Source: Company Website, Annual Report, SEC Filings & Secondary Research



## 11.7.1.3 Key Products

- D-Burst with smart speed
- M9 Speed Pedelec 500WH
- E-NOVA EVO PT AUTOMATIC
- Finez E-go Power
- Finez E-go Active

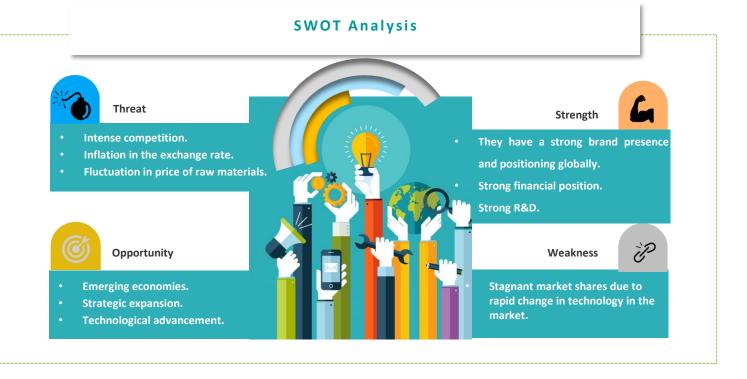
#### 11.7.1.4 Key Management Personnel

- Anton H Anbeek, CEO
- Ruben Baldew, CFO

## 11.7.1.5 Key Personnel

• Pamela Slettenaar, Marketing & ecom Director

## 11.7.1.6 SWOT Analysis





## **DISCLAIMER**

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